# Unédic French Unemployment Insurance

**INVESTOR PRESENTATION** 

# **May 2025**

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## **Funding Strategy**

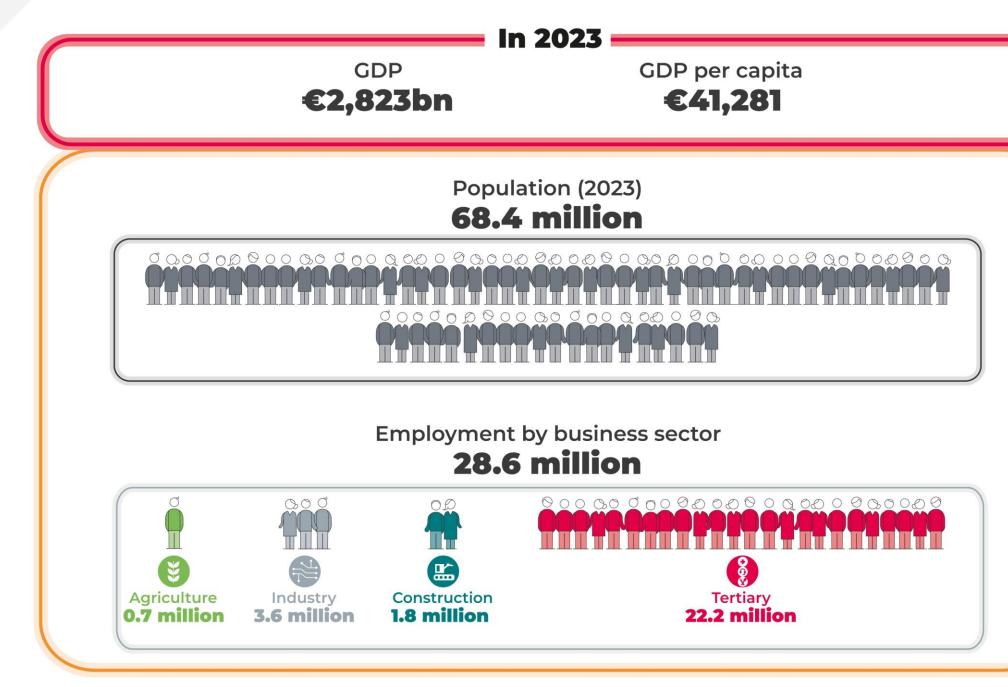
# **Overview of France**

France Employment at a Glance

Jobseekers Safeguarded by Unemployment Insurance



## **France Employment at a Glance**



#### **1** OVERVIEW OF FRANCE

Sources:

Insee - <u>GDP (2023): French national</u> account in 2023 (published on May 31<sup>st</sup>, 2024)

Insee - <u>Population (2023): Demographic</u> report 2023 (published on January 16<sup>th</sup>, 2024)

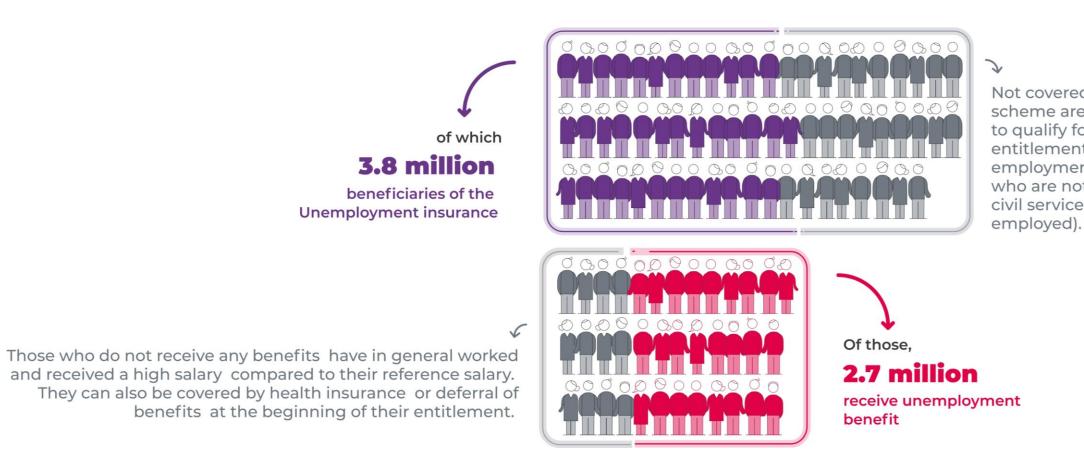
Insee - <u>Employment by business sector</u> (2023): Employment, unemployment, labour income (published on August 22<sup>nd</sup>, 2024)

# **Jobseekers Safeguarded by Unemployment Insurance**

At the end of 2023, France had

#### 6.2 million

jobseekers registered with France Travail and having access to support services



Source: Insee - French Unemployment Insurance indicators (published on May 23<sup>rd</sup>, 2024)

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#### **1** OVERVIEW OF FRANCE

Not covered by the Unemployment insurance scheme are those that have not worked enough to qualify for entitlement for support or for their entitlement to be renewed, or those whose employment contract has not been terminated or who are not included in the scheme (part of the civil service, those having resigned and the selfemployed).

# Overview of Unédic

**Unédic's Role and Missions** 

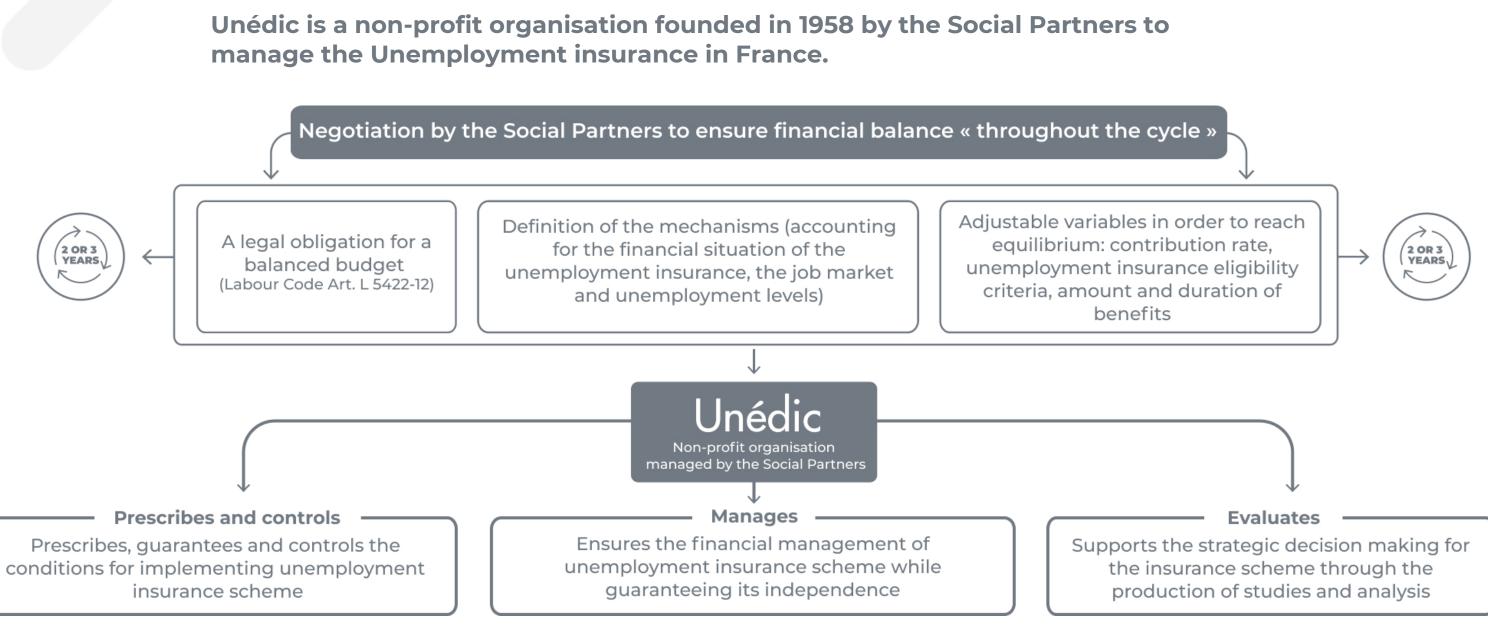
2

- **Unemployment Insurance Oversight by Social Partners**
- **Recovery and Benefits**  $\rightarrow$ Payment

- **Unédic and The French State: Fully Shared Responsibilities**
- **Unédic's Financial Balance in** 2023
- Maastricht Criteria: Unédic's Debt consolidation with  $\rightarrow$ **France Debt**

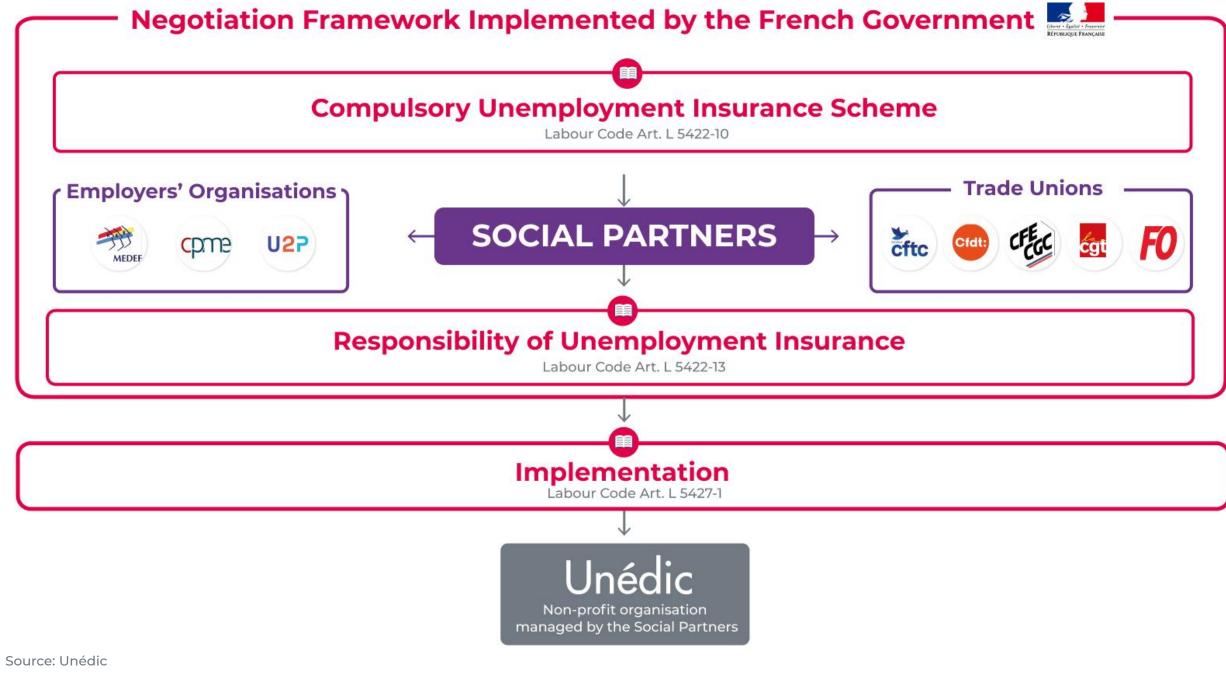
# **Role and Missions**

manage the Unemployment insurance in France.



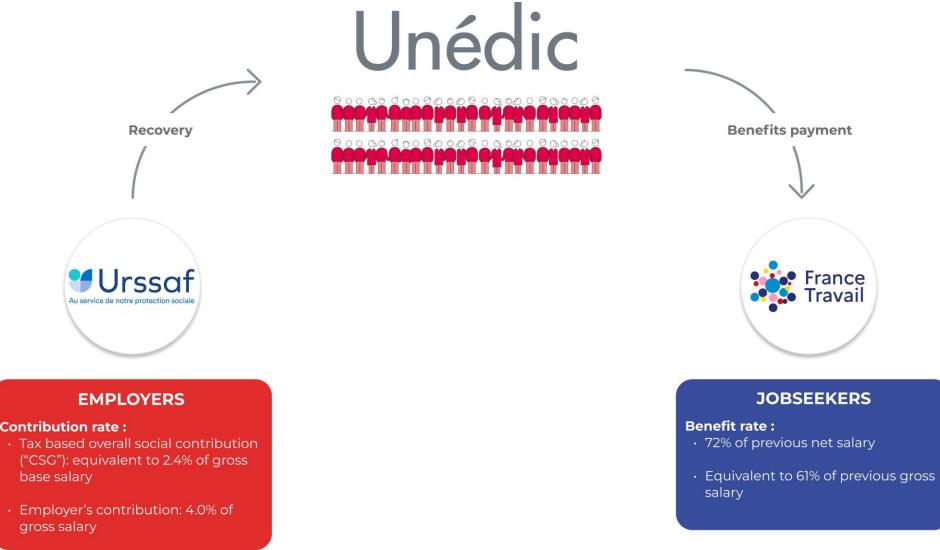
Source: Unédic

# **Unemployment Insurance Oversight by Social Partners**



# **Recovery and Benefits Payment**

Unédic mandates two public agencies to carry out operations of contributions collection and benefits payment.



Source: Unédic Note: Under the <u>new unemployment insurance agreement of November 15<sup>th</sup>, 2024</u>, the employer contribution rate has been set at 4% as of May 1<sup>st</sup>, 2025



# **Unédic and the French State: Fully Shared Responsibilities**

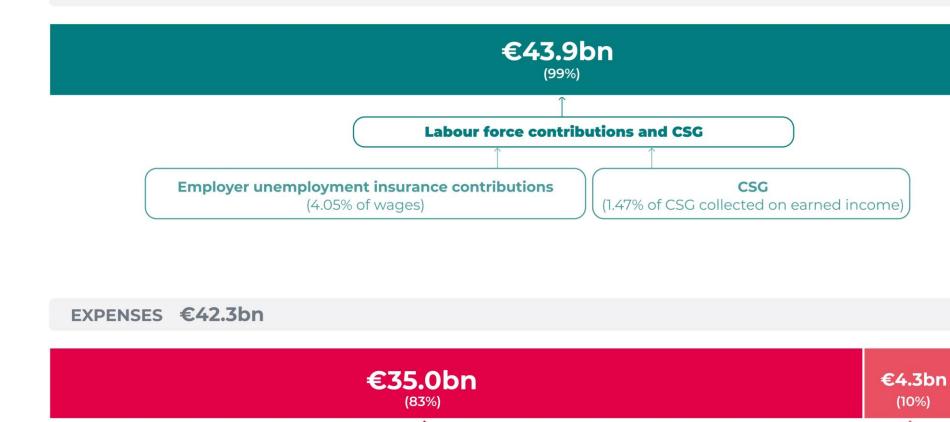
Negotiation by the Social Partners to ensure financial balance « over the cycle » Shared responsibility national level Liberté • Égalité • Fraternité **République Francaise** Parliament Government · Part of Unédic revenues is now defined by the Social Security Prime Minister approval of the Unemployment Insurance agreement (Labour Code Art. L5422-21) **Financing Law** · Look at Unédic's overall situation • During summer 2018, a new law was passed, strengthening the rôle of the State Law n°2018-771 « Avenir professionnel » : · Negociation framework given to Social Partners by the Prime Minister · Implementation of specific measures by decree The State is entitled to take control of the management of Unemployment Insurance if the Social Partners fail to reach an agreement • Bond issuances on the EMTN programme supported by an · State's guarantee on Unédic bond issuances granted by the Minister of Finances explicit State guarantee, published in the Finance Law Ministerial Order (Feb. 17th 2025): The State's guarantee is granted for the bonds to be issued in 2025 by Unédic Finance Law n°2025-127, Art. 149 (Feb. 14th 2025): Authorisation to provide an The guarantee covers a maximum principal amount of €4bn plus all related interest and costs explicit guarantee for 2025 up to €4bn

#### **2** OVERVIEW OF UNÉDIC

#### **Compulsory nature of the** Unemployment Insurance at the (Labour Code Art. L 5422-13)

# **Unédic's Financial Balance in 2023**

REVENUES €44.2bn



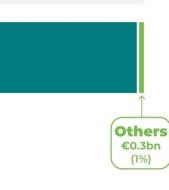
The Law of 5 September 2018 on the freedom to choose one's professional future removed employee unemployment insurance contributions (2.40%) from January 2019. To compensate for this removal, the Social Security Financing Act for 2019 provided to Unédic the allocation of 1.47% of the CSG collected on earned income. In 2023, the CSG on earned income allocated to Unédic amount to €17bn.

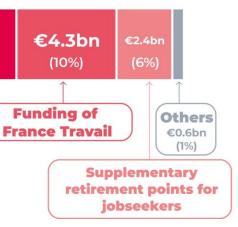
**Generalised Social Contribution (CSG):** It is a tax on most incomes including wages

Source: Unédic - Financial Report 2023 (published on July 11th, 2024)

**Unemployment benefits** 



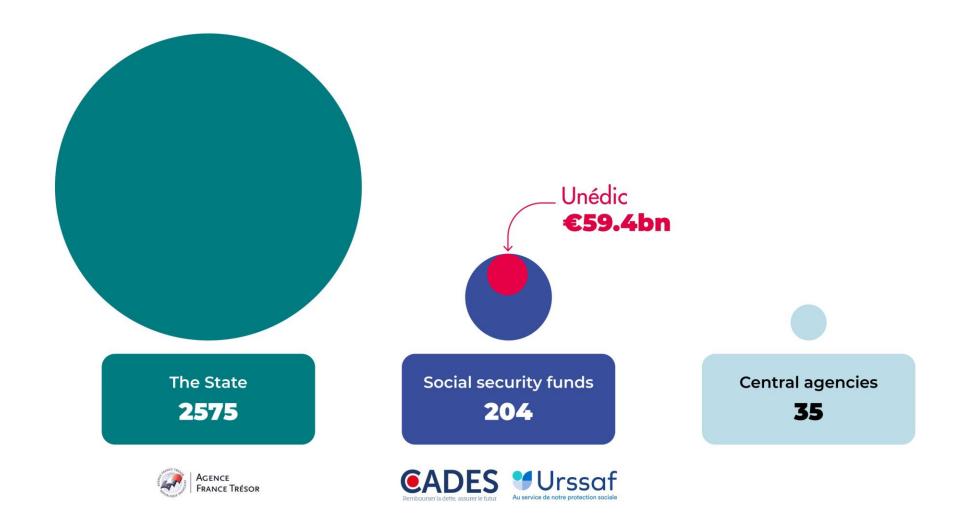






# **Maastricht Criteria: Unédic's Debt consolidation with France Debt**

General government net debt by sub-sector (€bn)



Source: Insee - as of Q4 2024 (published on March 27<sup>th</sup>, 2025) ; Unédic, as of December 31<sup>st</sup>, 2024

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# Economic Outlook in France

**Real GDP Growth by Country**  $\rightarrow$ 

**Business & Employment** Climate

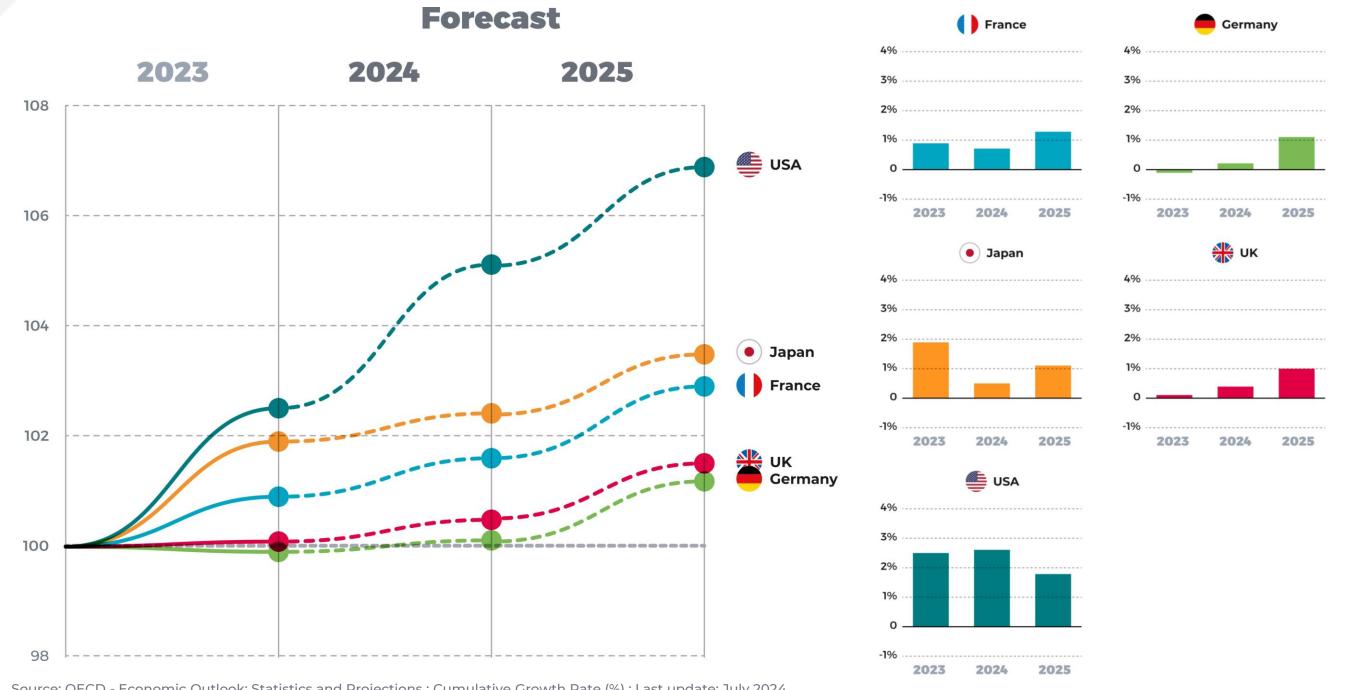
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Long-Term Projection of the Labour Force

- **Growth in the Labour Force Driven by Seniors**
- **Senior Employment Rate Up** Since Early 2000s
- $\rightarrow$ **Unemployment Rate on a**

**Downward Trend Since 2015** 

# **Real GDP Growth by Country**

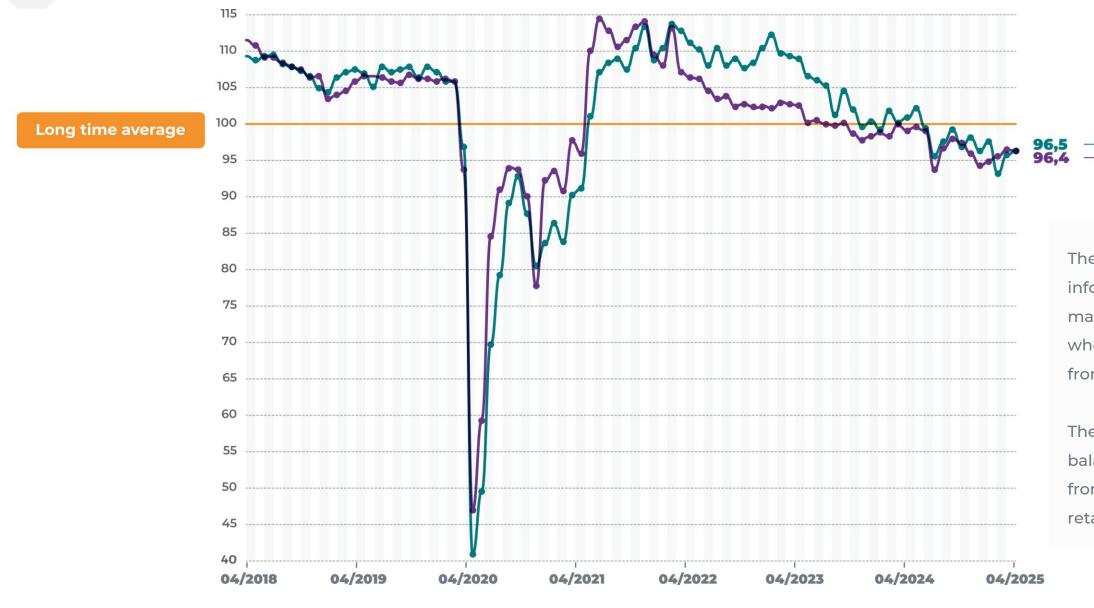


Source: OECD - Economic Outlook: Statistics and Projections ; Cumulative Growth Rate (%) ; Last update: July 2024 Note: Base 100 end of 2022

#### **3** ECONOMIC OUTLOOK IN FRANCE

Unéd

## **Business & Employment Climate**



Source: Insee - <u>as of April 2025 (published on April 25<sup>th</sup>, 2025)</u> All Sectors - Metropolitan France

#### **3** ECONOMIC OUTLOOK IN FRANCE

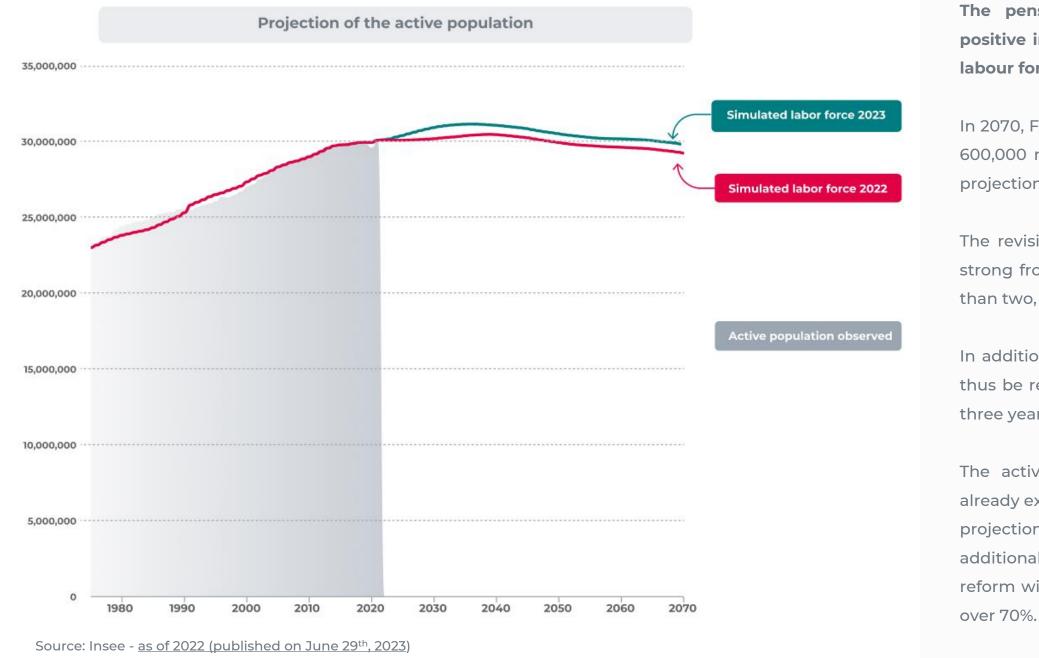
Employment climate summary indicator

Business climate summary indicator

The **business climate indicator** summarises the information provided by the surveys in manufacturing, services, trade (retail and wholesale) and building construction. It is built from 30 balances of opinion from these surveys.

The **employment indicator** is based on the 10 balances of employment, past and expected, from the surveys in manufacturing, services, retail trade and building construction.

## Long-Term Projection of the Labour Force



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#### **3** ECONOMIC OUTLOOK IN FRANCE

The pension reform decided in 2023 has a positive impact on the long-term forecast of the labour force.

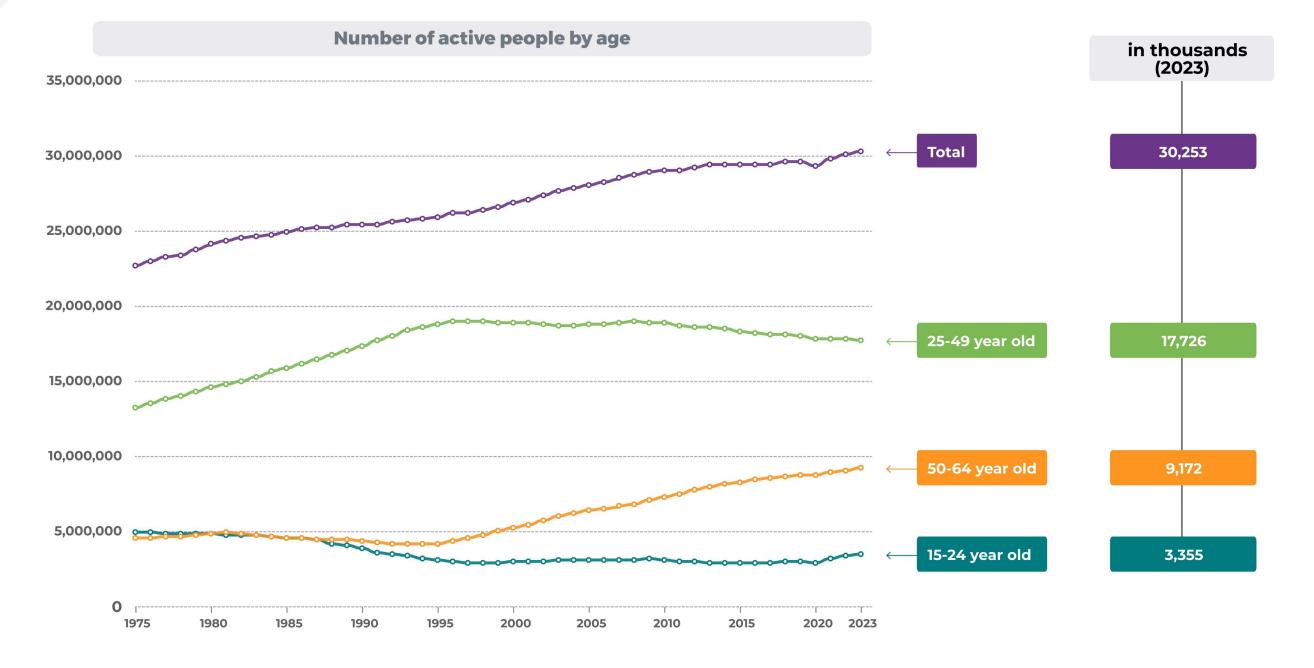
In 2070, France would have 29.8 million workers, or 600,000 more than what emerged from the 2022 projection.

The revision of the active population will be very strong from 2024 to 2029: it is multiplied by more than two, to +150,000 on average each year.

In addition, the peak, at 31.2 million people, would thus be reached in 2036, compared to 30.5 million three years later according to 2022 forecast.

The activity rate of 55–69-year-olds, which was already experiencing a marked increase in the 2022 projection (+9.8 points by 2070), will gain an additional 4.5 points. In the 60-64 age bracket, the reform will be in full swing: +10.9 points, at slightly over 70%.

## **Growth in the Labour Force Driven by Seniors**

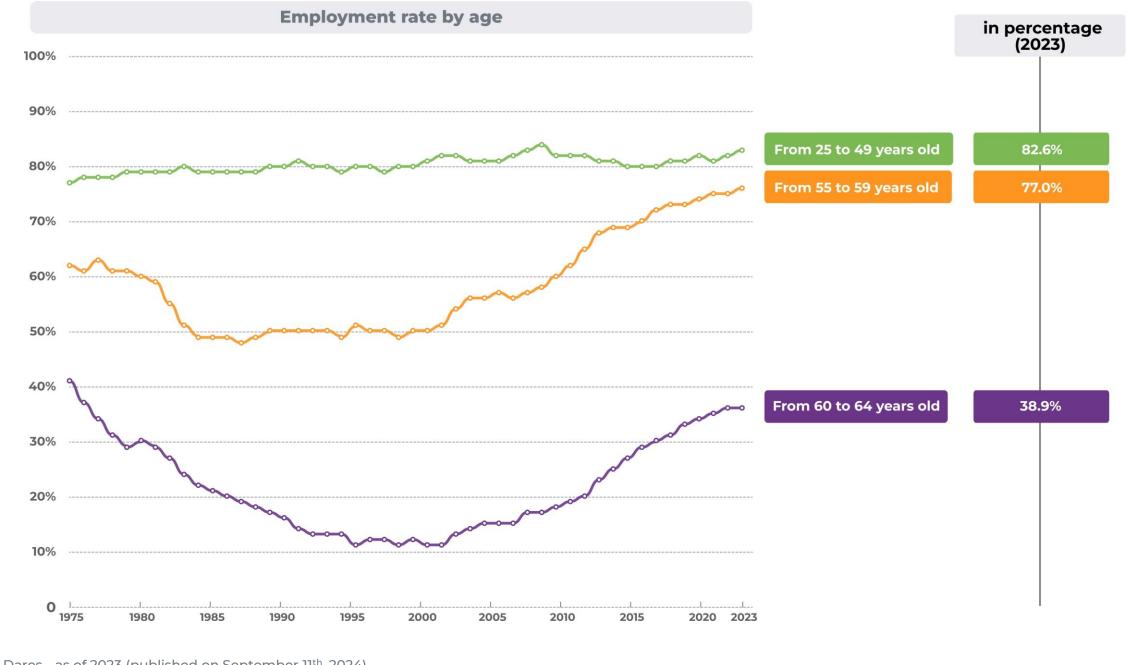


Source: Insee - as of 2023 (published on March 13th, 2024)

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#### **3** ECONOMIC OUTLOOK IN FRANCE

# **Senior Employment Rate Up Since Early 2000s**



Source: Dares - as of 2023 (published on September 11th, 2024)

#### **3** ECONOMIC OUTLOOK IN FRANCE

## **Unemployment Rate on a Downward Trend Since 2015**



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#### **3** ECONOMIC OUTLOOK IN FRANCE



# Financial Forecast

→ GDP and Wage Bill Growth Hypotheses Financial Outlook

Focus on Revenues and Expenditures of Unédic **Debt Over the Years** 



# **GDP and Wage Bill Growth Hypotheses**

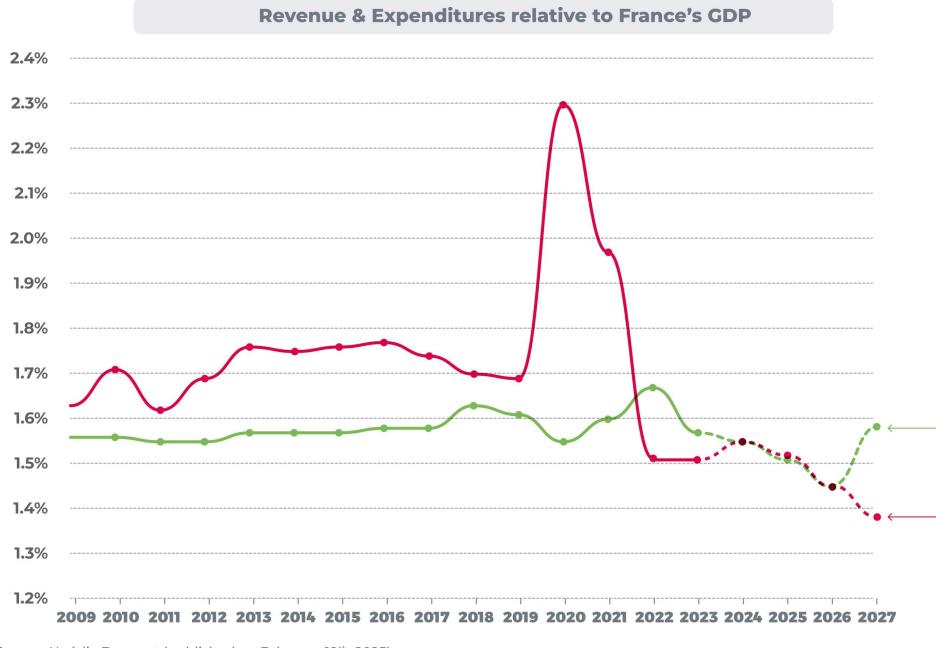


Source: Unédic Forecast (published on February 19th, 2025) Note: Unédic forecasts are based on hypotheses which may differ from the State macro-economic framework

May 2025

#### **4** FINANCIAL FORECAST

## Focus on Revenues and Expenditures of Unédic



Source: <u>Unédic Forecast (published on February 19<sup>th</sup>, 2025)</u> Note: Unédic forecasts are based on hypotheses which may differ from the State macro-economic framework

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#### **4** FINANCIAL FORECAST

**Revenues to nominal GDP ratio** 

**Expenditures to nominal GDP ratio** 

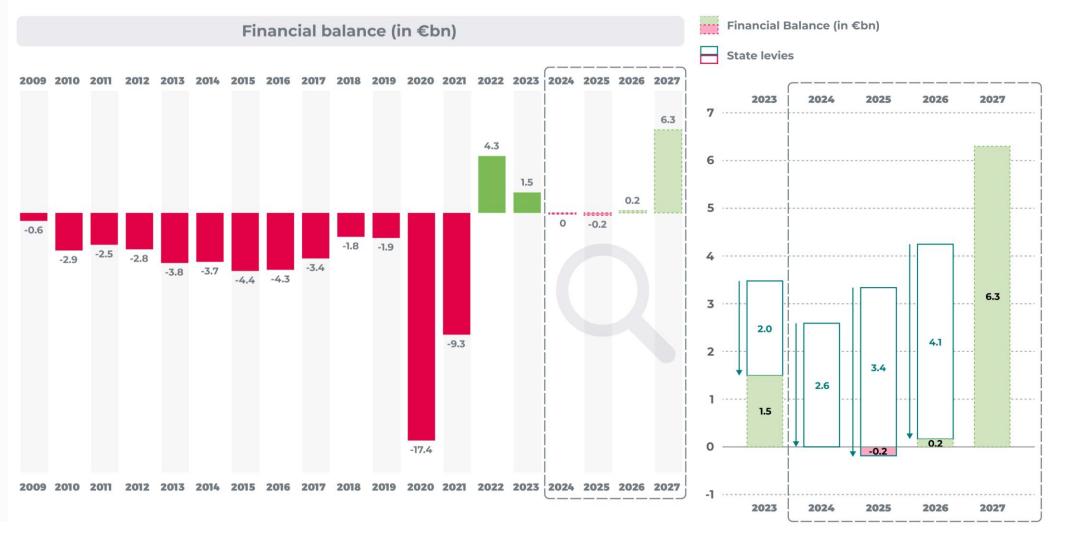
# **Unédic's Financial Outlook**

In 2022, Unédic returned to surplus for the first time since 2008 due to the end of the Covid-19 emergency measures, but also positive cyclical and regulatory factors.

Between 2023 and 2026, revenues will have stopped rising steadily as a result of the upward trend of fund reallocations to apprenticeship and professional training through France Compétences and France Travail ("State levies" on the chart).

At the same time, expenditures increase in 2023 and 2024 as a result of a moderate rise in unemployment benefit payments, which should start falling from 2025 onwards.

From 2024 to 2026, the financial balance should remain stable before shifting back to a positive trajectory in 2027, driven by a decline in unemployment benefit expenditures and a favourable trend in revenues, mainly explained by no reallocation to France Compétences or France Travail.

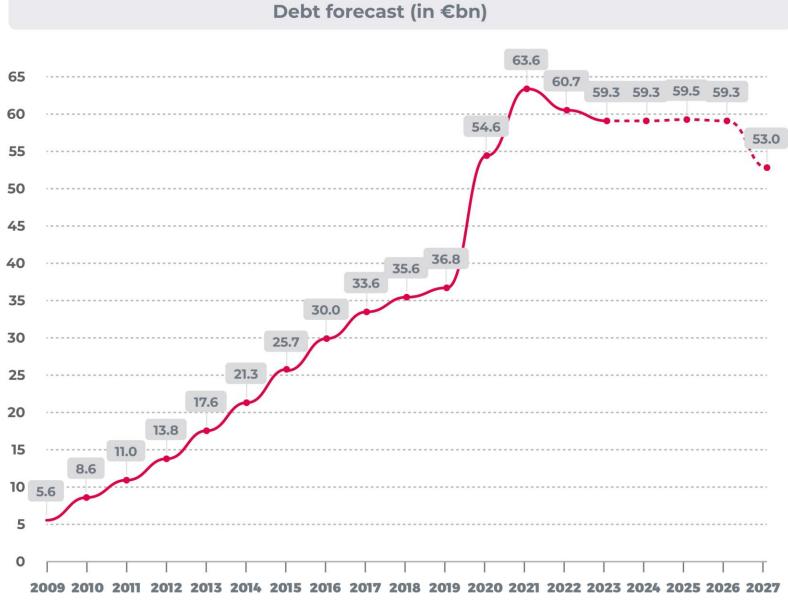


Source: <u>Unédic Forecast (published on February 19<sup>th</sup>, 2025</u>) Note: Unédic forecasts are based on hypotheses which may differ from the State macro-economic framework **4** FINANCIAL FORECAST

# **Unédic's Debt Over the Years**

The financial balance of the Unemployment Insurance scheme is expected to remain stable from 2024 to 2026. This trajectory would help stabilize Unédic's debt.

In 2027, the return to surpluses would ensure a new deleveraging phase for Unédic.



Source: Unédic Forecast (published on February 19th, 2025) Note: Unédic forecasts are based on hypotheses which may differ from the State macro-economic framework

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#### **4** FINANCIAL FORECAST

# 5

# Funding Strategy

- Unédic Funding Programmes at a Glance
- Unédic Benefits from High Credit Ratings
- Unédic Mid and Long-Term Funding Programme Over Time

- Unédic Debt Amortization Schedule
- → 15-Year Curve with French **State's Explicit Guarantee**
- Unédic Social Bond Investor base in 2022  $\rightarrow$ 
  - **NEU CP Focus**

# **Unédic Funding Programmes at a Glance**

	<b>NEU CP  (Ex Billets de Trésorerie)</b>	NEU MTN ④ (EX BMTN)	EMTN
Programme size	€18bn	€10bn	€60bn
Current outstanding	€15.0bn	€4.0bn	€47.9bn
Average maturity	2 months and 27 days	2 years	6 years
Maturity at issuance	Up to 1-year	Up to 5-year	Up to 15-yea
Nature of guarantee	Kenter Konstanting	guarantee	Explicit guarant
Ratings (S&P/Moody's/Scope)	A-1+ / P-1 / S-1+	<i></i> АА- ,	/ Aa3 / AA
Listing	Not applicable	Euro	onext Paris ————
Rate	<	Fixed	
Currency	<	EUR	

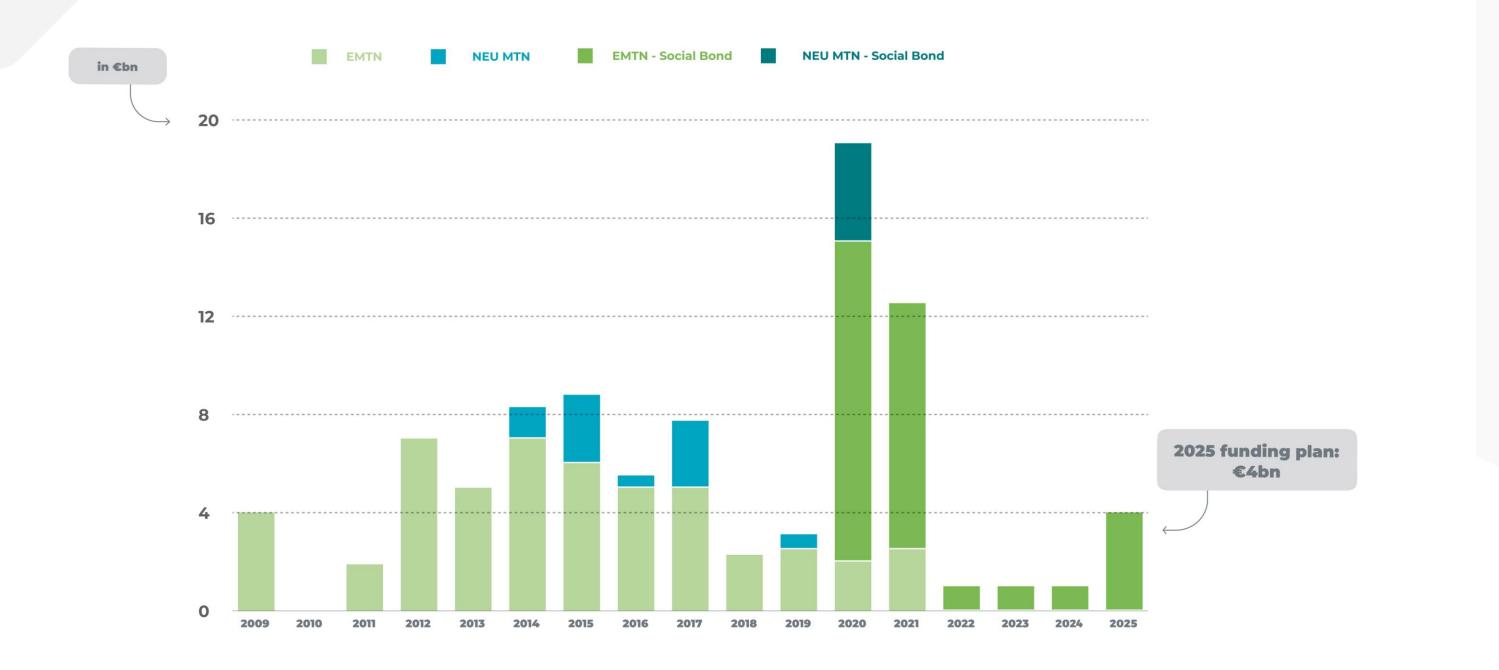
\*First demand, unconditional and irrevocable guarantee from the French State, covering €4bn of issuances in 2025. All Unédic's issuances are conducted under the French Law.

Source: Unédic, as of May 2<sup>nd</sup>, 2025

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# **Unédic Mid- and Long-Term Funding Programme Over Time**



Source: Unédic, as of May 2<sup>nd</sup>, 2025 Note : In January 2025, the Board of Directors of Unédic decided to establish the 2025 funding plan at €4bn.



# **Unédic Debt Amortization Schedule**

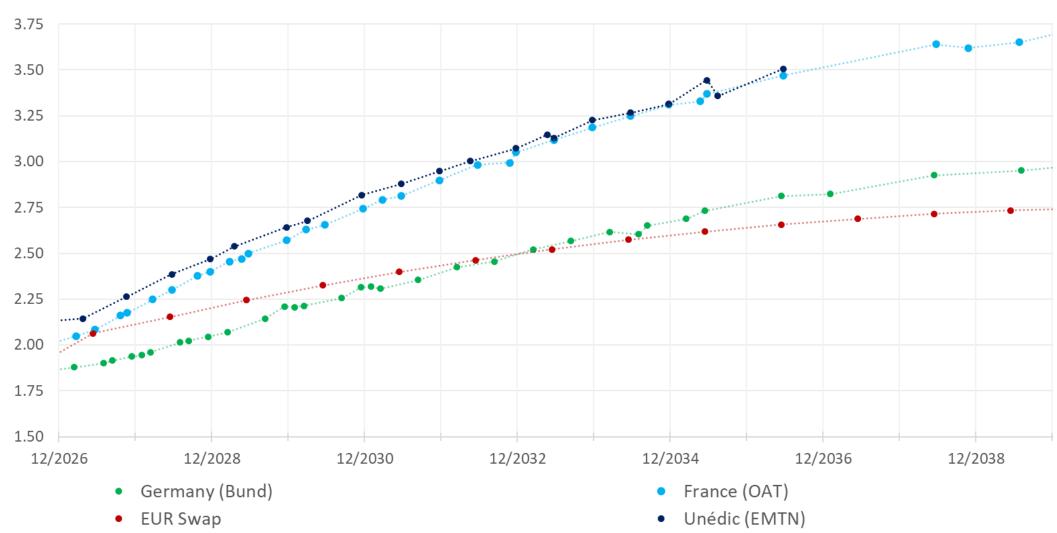
Unédic objective is to adapt its debt profile to the economic cycle and extend the average maturity



Source: Unédic, as of May 2<sup>nd</sup>, 2025




# A Complete Yield Curve Benefiting from French State's Explicit Guarantee



Source: Unédic, as of May 22<sup>nd</sup>, 2025

Yield (%)

May 2025

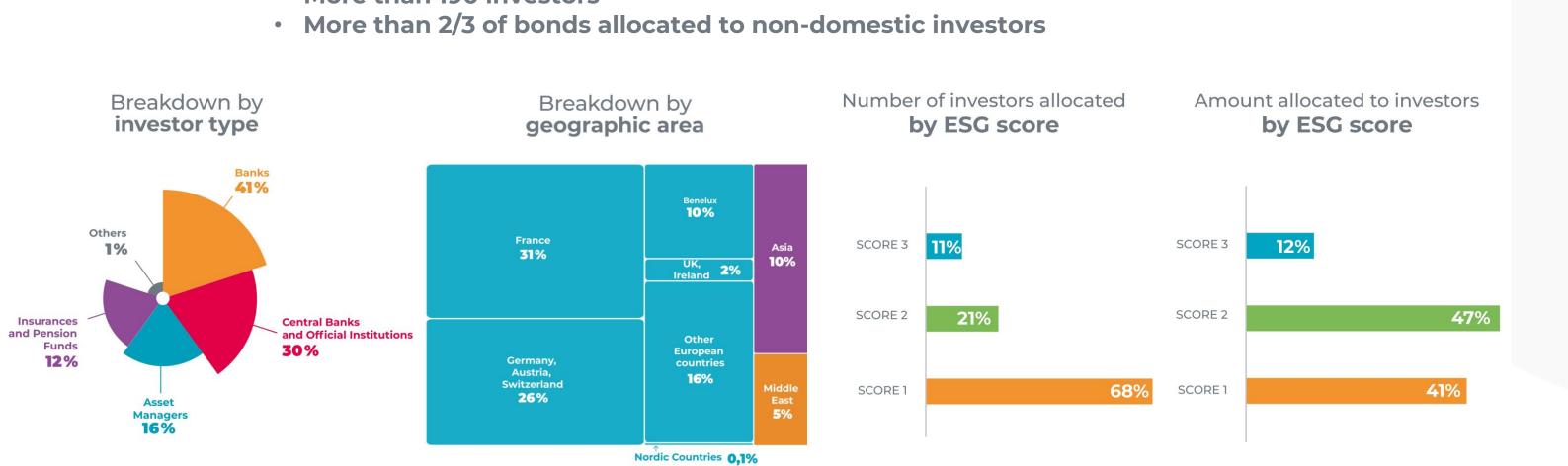




# **Unédic Social Bond Investor base in 2023**

Unédic issued €1bn through 1 Social syndicated transactions in 2023:

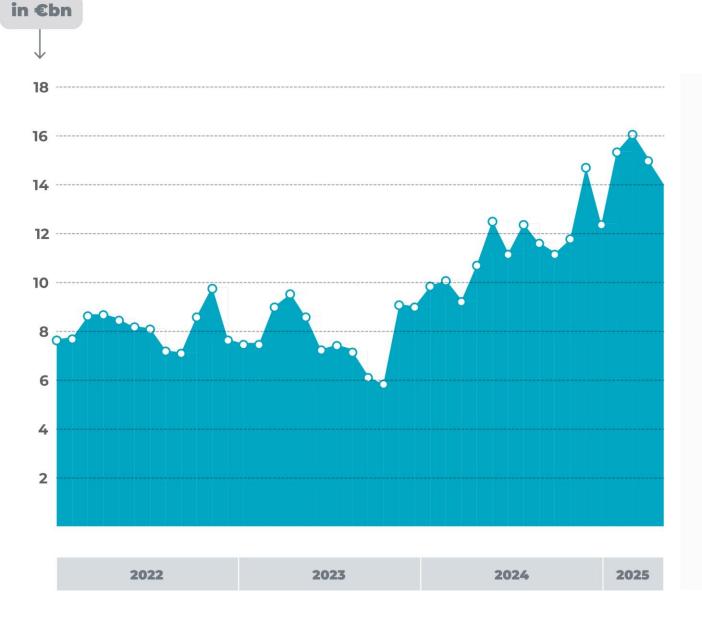
- €13bn of orders
- More than 190 investors



Source: Unédic - Social Bond Reporting 2023 (published on December 26<sup>th</sup>, 2024)

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## **NEU CP Programme Covers Short-Term Cashflow Needs**



Unédic's short-term debt programme (NEU CP) is used on a daily basis to cover short-term cashflow needs and treasury cycle.

The outstanding debt on the NEU CP programme was supposed to decrease in 2023 and in 2024, but the reduction in Unédic's surplus compared with what was initially forecast had to be offset by NEU CP funding and the increase in the outstanding to €9bn end of 2023 and €12bn end of 2024.

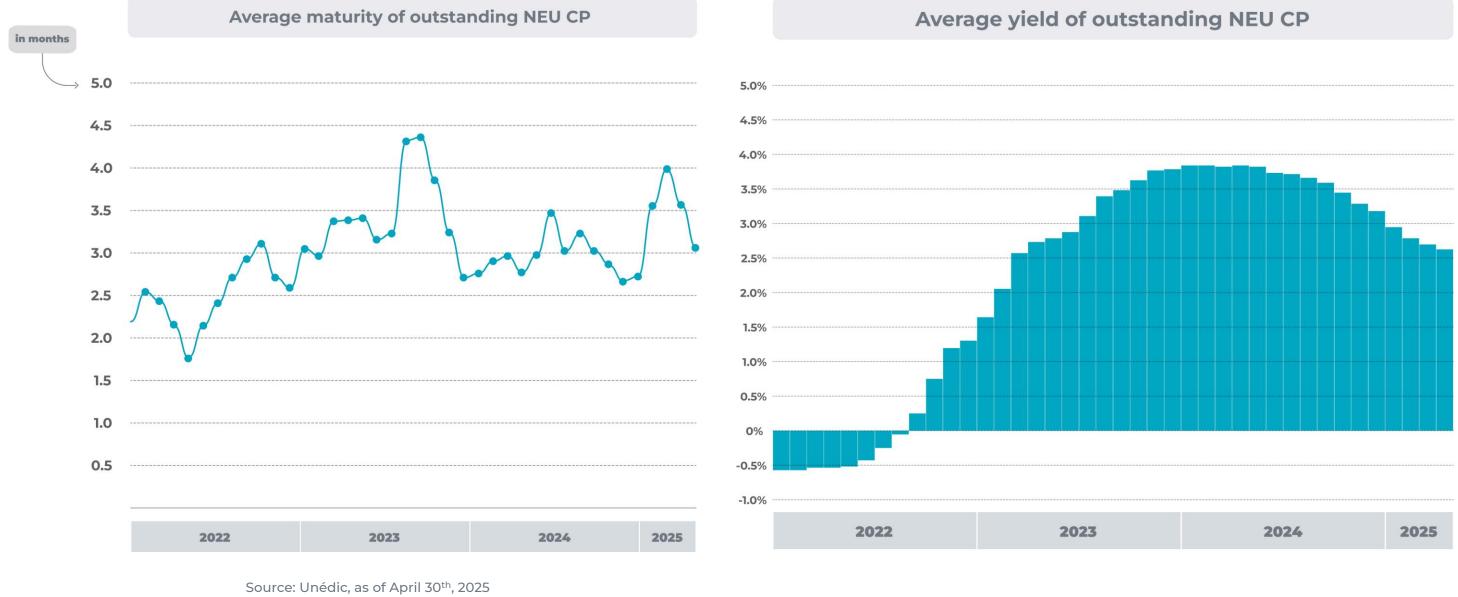
In 2025, the NEU CP programme remains at the core of Unédic funding strategy, particularly at the beginning of the year, considering both the repayment of €3bn of bonds and the publication of the State's guarantee in February.

Source: Unédic, as of April 30th, 2025



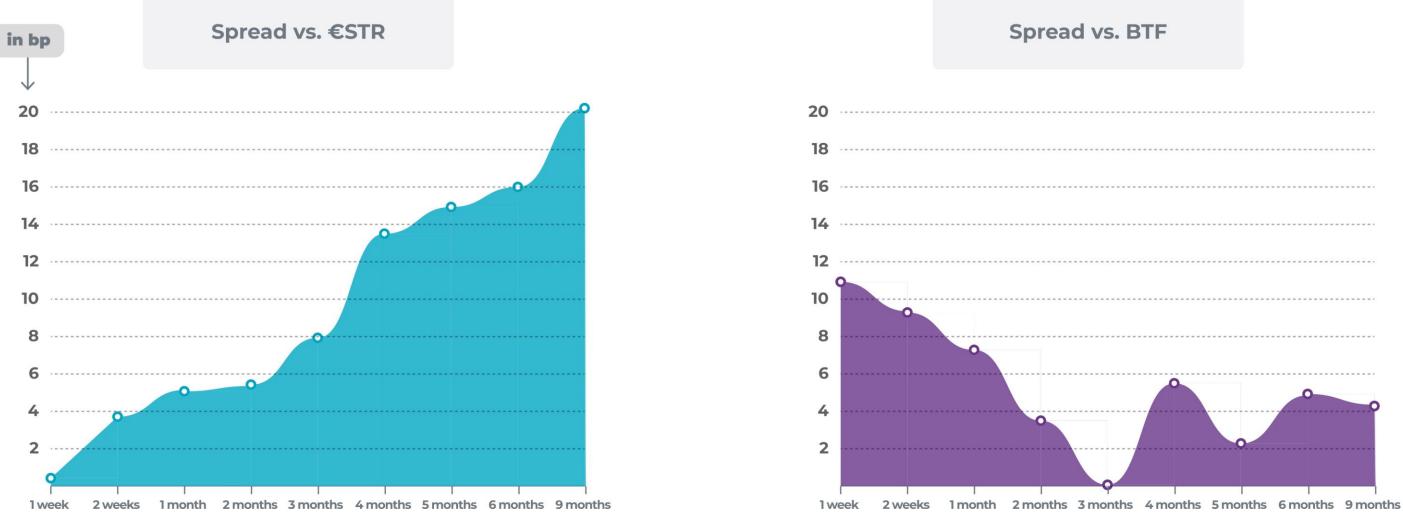
## **NEU CP Programme Duration & Yield Management**

The NEU CP duration is managed in relation to cashflow forecast and investor needs, while yields are driven by central bank policies.



## **NEU CP Programme Spreads over Benchmarks**

Yields at issuance are correlated to money market benchmarks, such as market expectation on the ECB deposit facility rate (€STR swap) but also French sovereign bills (BTF).

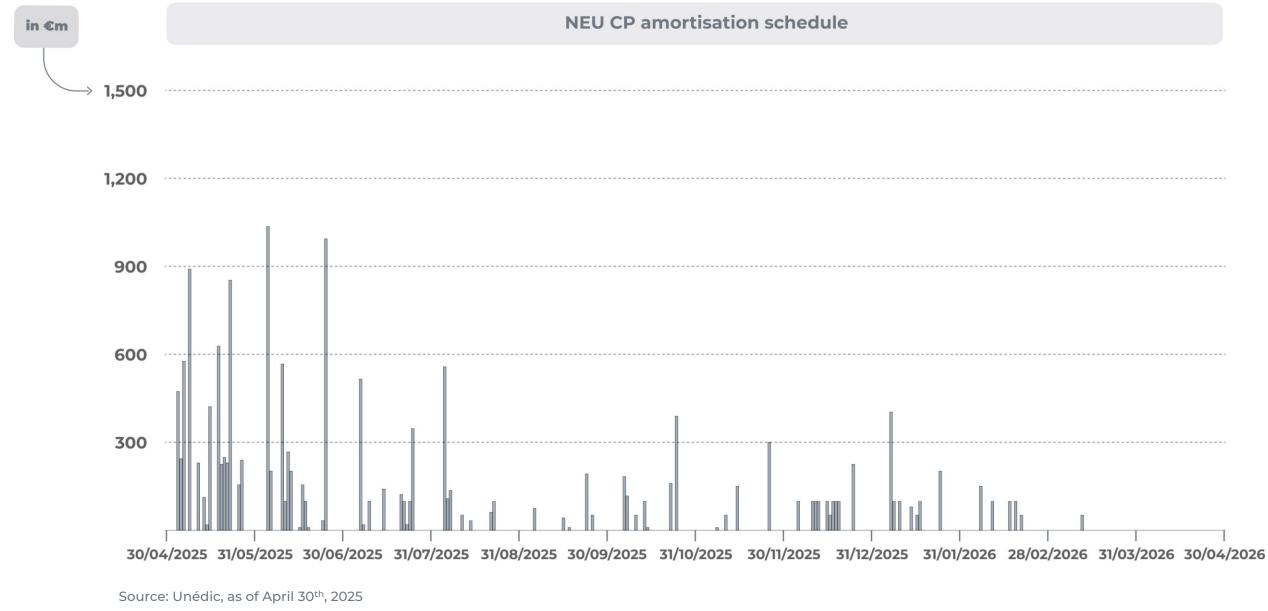


Source: Unédic, as of April 30th, 2025

Note: Weighted average spread per tenor calculated on all NEU CP issuances over the past month

# **NEU CP Programme Liquidity Management**

Unédic is managing the liquidity risk by spreading out maturities and reimbursements over the issuing horizon.



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# Social Bonds

6

- Aligning Unédic's Missions with the United Nations  $\rightarrow$ Sustainable Development Goals
  - **External Verifications**
  - **Overview of the Social Bond Reporting 2023**



**Expenditures Eligible for Unédic's Social Bonds** 

**Unemployment Insurance** Scheme's contribution to the Sustainable **Development Goals (SDGs)** 

# **Alignment with the Sustainable Development Goals**



Source: United Nations, Sustainable Development Goals (adopted on September 25<sup>th</sup>, 2015)

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Implement nationally appropriate social protection systems and measures for all, including floors, and by 2030 achieve substantial coverage of the poor

By 2030, progressively achieve and sustain income growth of the bottom 40 per cent of the population at a rate higher than the national average

By 2030, substantially increase the number of youth and adults who have relevant skills, including technical and vocational skills, for employment,

By 2030, achieve full and productive employment and decent work for all women and men, including for young people and persons with disabilities, and

## **External Verifications**

#### **SECOND PARTY OPINION**

- A Second-Party Opinion (SPO) was delivered by ISS **ESG** to evaluate transparency, governance and compliance to ICMA Social Bonds Principles
- ISS ESC published its SPO on the 30th June 2020 and is available on Unédic's website: SPO

#### ISS ESG ▷

**Contribution to the UN Sustainable development Goals** 



#### **INDEPENDANT REVIEW**

#### Annual audit until full allocation of proceeds:

- Allocation of net proceeds to eligible expenditures
- Compliance of expenditures financed by the proceeds with the eligibility criteria specified

- Bond Reportings:
  - (March 2022)
  - (February 2023)
  - 3. (April 2024)
  - (February 2025)

#### **REVIEW SECTION**

Alignment with issuer's commitments set forth in the Framework

Alignment with ICMA's "Harmonised Framework for Impact Reporting for Social Bonds" handbook

Disclosure of proceeds allocation and soundness of reporting indicators

#### 6 SOCIAL BONDS

#### **EXTERNAL REVIEW**

#### ISS ESG has also been mandated to evaluate transparency, governance and alignment of the Social Bond Reporting with the Unédic's Social Bond

Framework and the ICMA Social Bond Principles

ISS ESG published its External Review on Unédic' Social

1. External Review on 2020 Social Bond reporting

2. External Review on 2021 Social Bond reporting

External Review on 2022 Social Bond reporting

#### 4. External Review on 2023 Social Bond reporting

2020	2021	2022	2023				
Al	ligned	Not Aligned	Aligned				
Al	ligned	Not Aligned	Aligned				
+ Positive							

## **Overview of the Social Bond Reporting 2023**

€41.7 billio
Career safeguarding contract (CSP) <b>€1.2 billion</b>
Return-to-work allowance (ARE) €29.3 billion
Financing of France Travail's operating budget <b>€4.3 billion</b>
Supplementary pension funds <b>©2.4 billion</b>
Return-to-work training allowance (AREF) <b>€1.9 billion</b>
Unemployment insurance for casual workers employed in the entertainment industry (ARE A8-A <b>€1.7 billion</b>
Allowance for creating or taking over a business (Al <b>©0.6 billion</b>
Furloughing scheme €0.1 billion
Return-to-work allowance paid to those pursuing a professional project (ARE-Project) <b>©0.1 billion</b>
Allowances and other benefits* <b>©0.1 billion</b>
* (ATI, ARE-Mayotte, End-of-entitlements benefit, Unpaid leave allowance)

#### → Choice and allocation method:

Allocation of 100% of funds raised through Social Bonds (unallocated funds = 0%), i.e. €1 billion.

Allocation to the funding of the Career Safeguarding Contract (CSP) scheme designed to help employees laid off for economic reasons make the transition to a new career. It offers them a combination of financial compensation and enhanced support to speed up their return to work while securing their income.

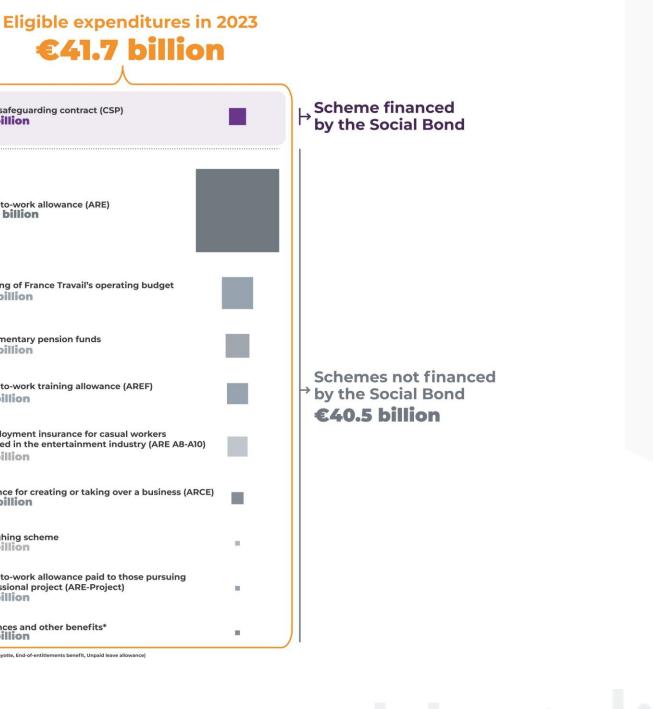
#### → Purpose of the allocation:

The context of economic slowdown, persistent inflation and a rise in business failures in 2023 brought Unemployment Insurance to play an important role in supporting people who have been laid off by helping them with their career transition plans.

Source: Unédic, Social Bond Reporting 2023 (published on December 26th, 2024)

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#### 6 SOCIAL BONDS



## **Expenditures Eligible for Unédic's Social Bonds**

	AMOUNT												
		2020		•	2021			2022	e		2023		TOTAL
1= À\\$\$\\$\ (⊕)	ELIGIBLE	CATION	FINANCED BY SOCIAL BONDS	ELIGIBLE	ALLOCATION	FINANCED BY SOCIAL BONDS	ELIGIBLE	ALLOCATION	FINANCED BY SOCIAL BONDS	ELIGIBLE	OCATION	FINANCED BY SOCIAL BONDS	FINANCED BY SOCIAL BONDS
"Protection" mission	€47,209,251,721	ALLOC	€15,912,150,422	€38,518,666,220	ALLOC	€8,829,791,339	€31,883,678,679	ALLOC	€404,111,953	€33,542,694,065	ALLOC	_	€25,146,053,714
Furloughing scheme	€8,938,017,150	100 %	€8,938,017,150	€2,469,603,646	100 %	€2,469,603,646	€180,730,833	0%	_	€94,519,539	0%	-	€11,407,620,796
Return-to-work allowance (ARE)	€33,671,804,425	<b>19.2</b> %	€6,460,004,044	€31,753,876,800	<b>18.6</b> %	€5,904,836,464	€27,878,339,225	<b>1.4</b> %	€404,111,953	€29,294,993,416	0%	_	€12,768,952,460
Payments to supplementary pension funds	€2,679,821,671	<b>19.2</b> %	€514,129,229	€2,448,698,948	<b>18.6</b> %	€455,351,229	€2,228,692,879	0%	_	€2,397,547,004	0%	-	€969,480,458
Unemployment insurance for casual workers employed in the entertainment industry (ARE A8-A10)	€1,880,859,737	0%	-	€1,812,375,967	0%	-	€1,554,298,127	0%	-	€1,704,078,609	0%		-
Allowances and other benefits*	€ <mark>38,748,73</mark> 8	0%	_	€34 <mark>,110,860</mark>	0%	-	€41,617,616	0%	-	€51,555,497	0%	_	-
"Support" mission	€4,075,466,400		€781,886,503	€4,254,908,253		€791,227,401	€3,925,126,301		_	€4,333,751,755		_	€1,573,113,904
Financing of France Travail's operating budget	€4,075,466,400	<b>19.2</b> %	€781,886,503	€4,254,908,253	18.6 %	€791,227,401	€3,924,126,301	0%	_	€4,333,751,755	0%	_	€1,573,113,904
*Protection" and Support" missions	€3,362,103,894		€305,963,075	€3,971,233,363		€378,981,260	€3,517,299,988		€595,888,047	€3,837,540,459		€1,000,000,000	€2,280,832,382
Return-to-work training allowance (AREF)	€1,594,786,744	<b>19.2</b> %	€305,963,075	€2,038,011,435	<b>18.6</b> %	€378,981,260	€1,929,437,726	0 %	_	€1,886,168,461	0 %	-	€684,944,335
Career safeguarding contract (CSP)	€1,290,815,462	0 %	_	€1,389,714,260	0 %	_	€910,327,854	0 %	-	€1,231,316,183	<b>81.2</b> %	€1,000,000,000	€1,000,000,000
Allowance for creating or taking over a business (ARCE)	€453,360,449	0 %	-	€485,776,162	0 %	-	€595,888,047	100 %	€595,888,047	€622,817,731	0 %	-	€595,888,047
Return-to-work allowance paid to those pursuing a professional project (ARE-Project)	€23,141,240	0 %	_	€57,731,507	0 %	-	€81,646,361	0 %	_	€97,238,085	0 %	_	_
TOTAL	€54,646,822,015		€17,000,000,000	€46,744,807,836		€10,000,000,000	€39,325,104,968		€1,000,000,000	€41,713,986,280		€1,000,000,000	€29,000,000,000

\* (ATI, ARE-Mayotte, End-of-entitlements benefit, Unpaid leave allowance)

Source: Unédic, Social Bond Reporting 2023 (published on December 26th, 2024)

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#### 6 SOCIAL BONDS

## **Unédic's contribution to the Sustainable Development Goals (SDGs)**

#### Indicators

"Protection" Mission	Rate of living conditions poverty	Wealth inequalities	Income Inequalities - interquintile report	Digital skills: people who have not used the Internet in the last three months	Young people of 18-24 years of age who left school early	Young people and adults having completed initial training	Underemployment rate	Young people of 15-24 of age not in employment, education or training	Employment rate	Jobs supported in employment of young persons	Annual growth rate of real GDP per capita
Furloughing scheme	0	0	0								
Return-to-work allowance (ARE)	0	0	0								
Payment to supplementary pension funds	0	0	0								
Unemployment insurance for casual worl employed in the entertainment industry (ARE A8-A10)	kers 🕑	0	0								
Allowances and other benefits	0	0	0								
"Support" Mission											
Financing of Pôle Emploi's operating budget				0	$\bigcirc$	$\bigcirc$	0	0	0	0	$\bigcirc$
"Protection" and 🛛 🔴											
Return-to-work training allowance (ARE-F)	0	0	0	$\bigcirc$	<b>Ø</b>	<b>S</b>	<b>I</b>	<b>Ø</b>		0	$\bigcirc$
Career safeguarding contract (CSP)	0	0	0	$\bigcirc$	0	0	0	<b>Ø</b>		0	$\bigcirc$
Allowance for creating or taking over a business (ARCE)	$\bigcirc$	$\bigcirc$	0	$\bigcirc$	$\bigcirc$	0	0	$\bigcirc$	0	0	$\bigcirc$
Return-to-work allowance paid to those pursuing a professional project (ARE-Proj	ject)	0	0	0	0	0	0	0	0	0	0

1.00.1 TOTAL STREET, SALES 11

10 ......

÷÷.

SDG 1 - No Poverty: Goal 1 aims to end poverty and combat inequality in all its forms everywhere. It consists of seven sub-goals: poverty reduction, access to basic services, reduction of the proportion of working poor and of the most vulnerable, notably women and children

SDG 4 - Quality Education: Goal 4 aims to ensure universal access to equitable, free and quality education at all stages of life, including the elimination of gender and income disparities. It also focuses on the acquisition of basic and higher-level skills to live in a sustainable society. SDG 4 also calls for the construction and improvement of educational infrastructure, increasing the number of scholarships in higher education in developing countries and the number of qualified teachers in those countries.

SDG 8 - Decent Work and Economic Growth: Goal 8 recognises the importance of sustained, inclusive and sustainable economic growth to provide decent and quality employment for all. It aims to eradicate unworthy work and to provide protection for all workers. It promotes the development of training and employment opportunities for new generations, accompanied by an increase in skills for "sustainable" jobs. SDG 8 also provides for enhanced international cooperation to support growth and decent employment in developing countries through increased aid for trade, development-oriented policies and a global strategy for youth employment.

SDG 10 - Reduced Inequalities: Goal 10 calls on countries to adapt their policies and legislation in order to increase the incomes of the poorest 40% and to reduce wage inequalities based on sex, age, disability, social or ethnic origin and religious affiliation. This includes encouraging the representation of developing countries in global decision-making.

Source: Unédic, Social Bond Reporting 2023 (published on December 26<sup>th</sup>, 2024)

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#### **6** SOCIAL BONDS

# Appendix

- $\rightarrow$ **Business Creations & Failures in France**
- $\rightarrow$ Demography Age Pyramid
- **Unemployment Insurance** Rules
- $\rightarrow$ **Unédic: Core of Its** Ecosystem

- $\rightarrow$ French Employment Rate 🔶 **Converging with European** Average
- $\rightarrow$ **Unemployment Rate** in Europe
- **Unemployment Rate**  $\rightarrow$ **Projections by country**
- $\rightarrow$ **Unemployment Rate by** Age and by Country

 $\rightarrow$ 

 $\rightarrow$ 

Male & Female **Unemployment Rate Comparison Across Countries** 

**Unédic Debt Secondary** Levels

**Unédic Investor Base: EMTN** & NEU MTN Programmes

**Analysis and** Research

## **Business Creations & Failures in France**

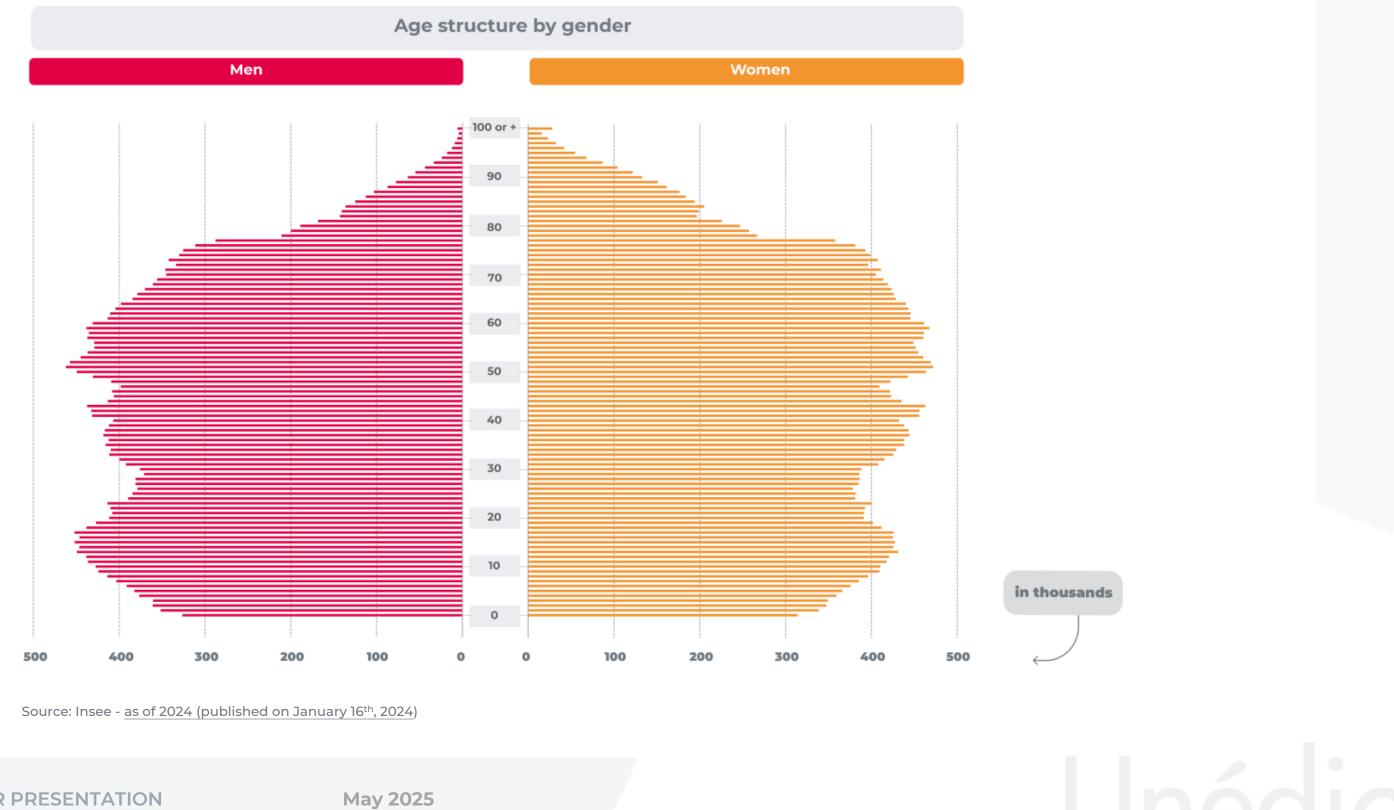


Sources: Insee - Creations as of December 2024 (published on March 14<sup>th</sup>, 2025) Insee - Failures as of December 2024 (published on February 24<sup>th</sup>, 2025)





## **Demography Age Pyramid**



## **Unemployment Insurance Rules**

#### CONDITIONS to benefit from unemployment benefits

Have involuntary become unemployed

Searching for a job or a training



Be able to work



Live in France

Comply with the minimum requirements

#### **MINIMUM REQUIREMENTS** to receive unemployment benefits

#### CALCULATION of the unemployment benefit

→ The daily reference salary is the quotient between:

The reference salary Total amount of salaries received during the reference period \_\_\_\_\_

The number of calendar days between the start of the first contract and the end of the last contract

#### → The daily reference benefit is the highest result between:

40.4% of the daily reference salary + 13.11€ OR 57% of the daily reference salary

#### DURATION to receive unemployment benefits





# **New Unemployment Insurance Rules: Financial Impacts**

	FINANCIAL IMPACT						
Main regulatory developments under the 15 November 2024 Agreement	2025	2026	2027	2028	Cruising speed		
Revenues							
Reduction of the employer's contribution rate by 0.05 percentage points Removal of the exceptional contribution of 0.05 percentage points introduced on 1 October 2017, reducing the employer contribution rate to 4.00%.	- €250M	- €385M	- €395M	- €405M	> - €405M*		
Expenditures							
2-year shift in the age thresholds for entry into the senior scheme The entry into the senior scheme is shifted by 2 years. From now on, the maximum compensation durations are 18 months until 55 years old (instead of 53), 22.5 months from 55 years old (instead of 53) and 27 months from 57 years old (instead of 55).	- €	- €15M	- €135M	- €230M	- €300M		
Implementation of monthly ARE payments The payment of the ARE, previously calculated in calendar days, is now paid monthly on a 30-days basis.	- €445M	- €325M	- €265M	- €305M	- €200M		
Limitation of the accumulation scheme for ARE and business income from newly created businesses The accumulation of ARE with the income from a created business is now limited to 60% of the remaining rights, rather than 100% of accumulated ARE before.	- €	- €150M	- €575M	- €640M	- €840M		
Support and monitoring of cross-border jobseekers Strengthening support to accelerate their return to employment.	- €85M	- €170M	- €200M	- €200M	- €200M		
Generated savings**	€275M	€215M	€760M	€1 005M	€1 535M		
*The impact of this measure under steady-state conditions is provided for informational purposes as it cannot be simulated.							

\*The impact of this measure under steady-state conditions is provided for informational purposes as it cannot be simulated.

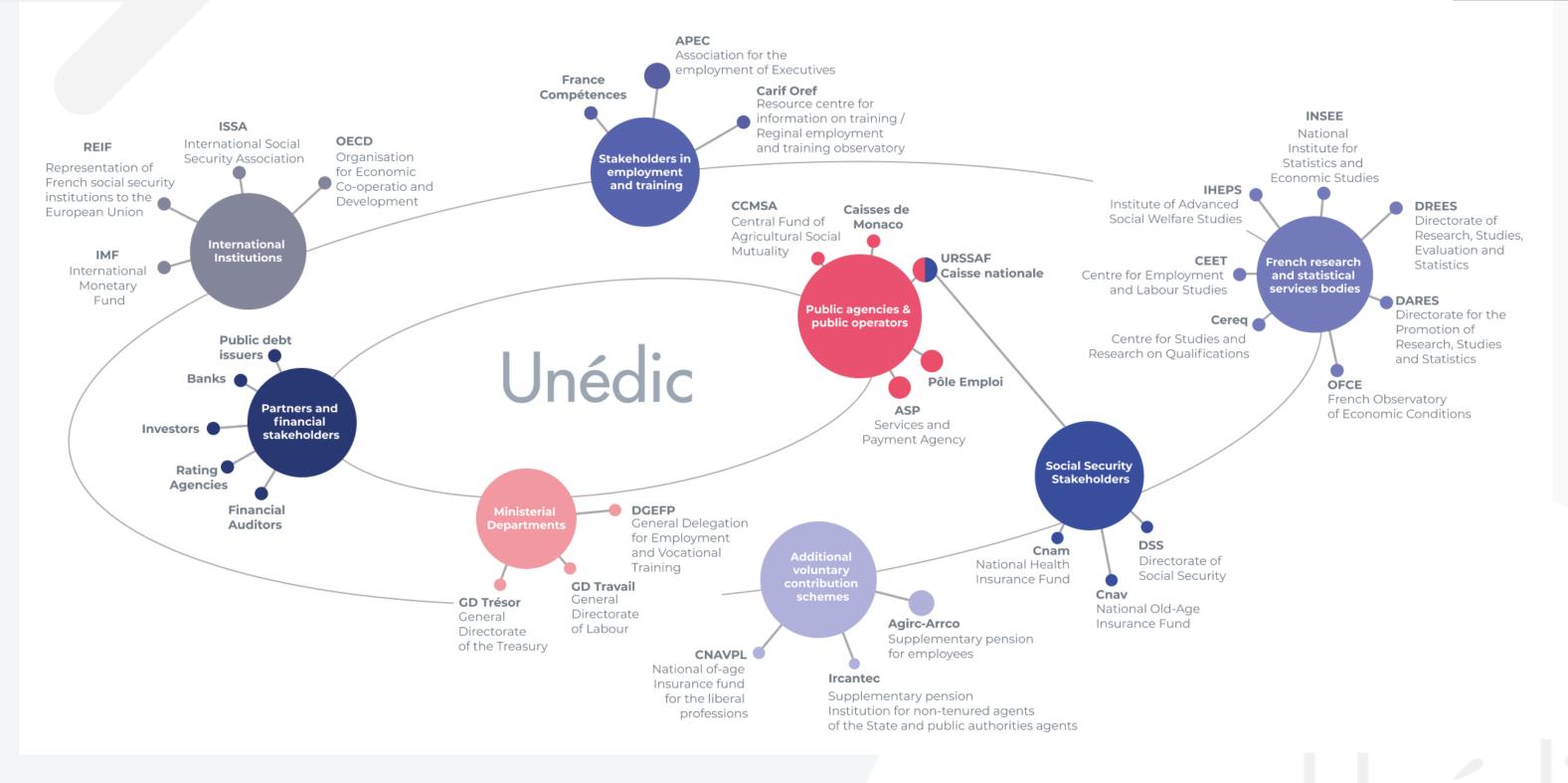
\*\*In addition to the measures shown in this table, the generated savings include the financial impacts of all the measures from the unemployment insurance agreement of 15 November 2024.

Source: Unédic - Impact study of the 15 November 2024 unemployment insurance agreement (published on 25th February, 2025) Note: *Ex ante* estimation of the financial impacts of the 15 November 2024 agreement.

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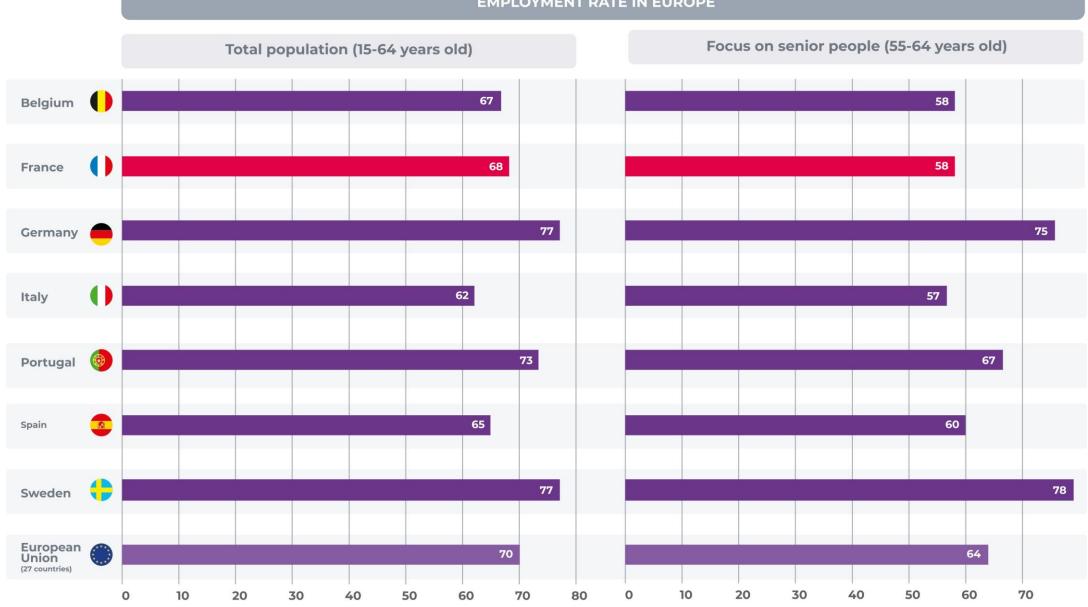


## **Unédic: Core of Its Ecosystem**



## **French Employment Rate Converging** with European Average

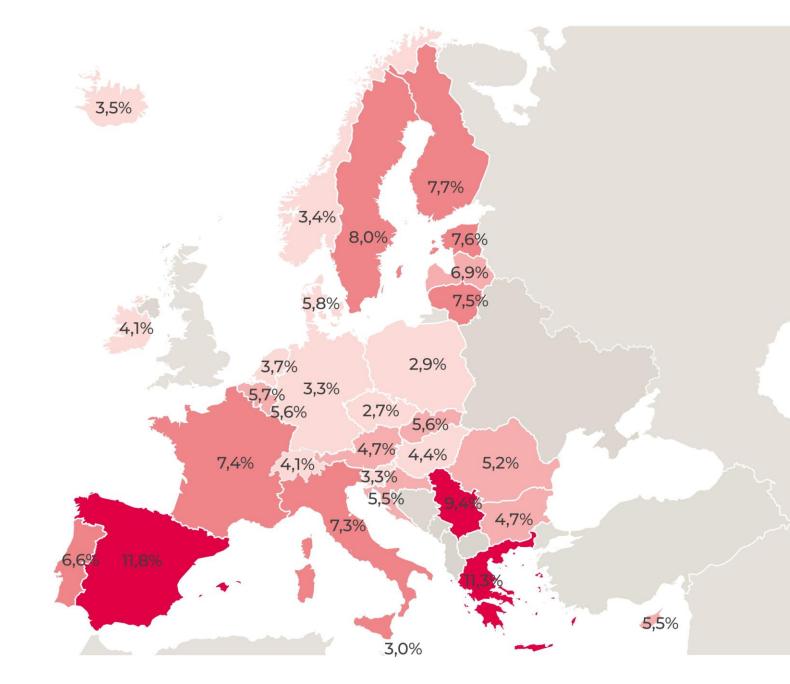
#### **EMPLOYMENT RATE IN EUROPE**



Source: Eurostat - as of 2023 (published on June 13th, 2024)



## **Unemployment Rate in Europe**



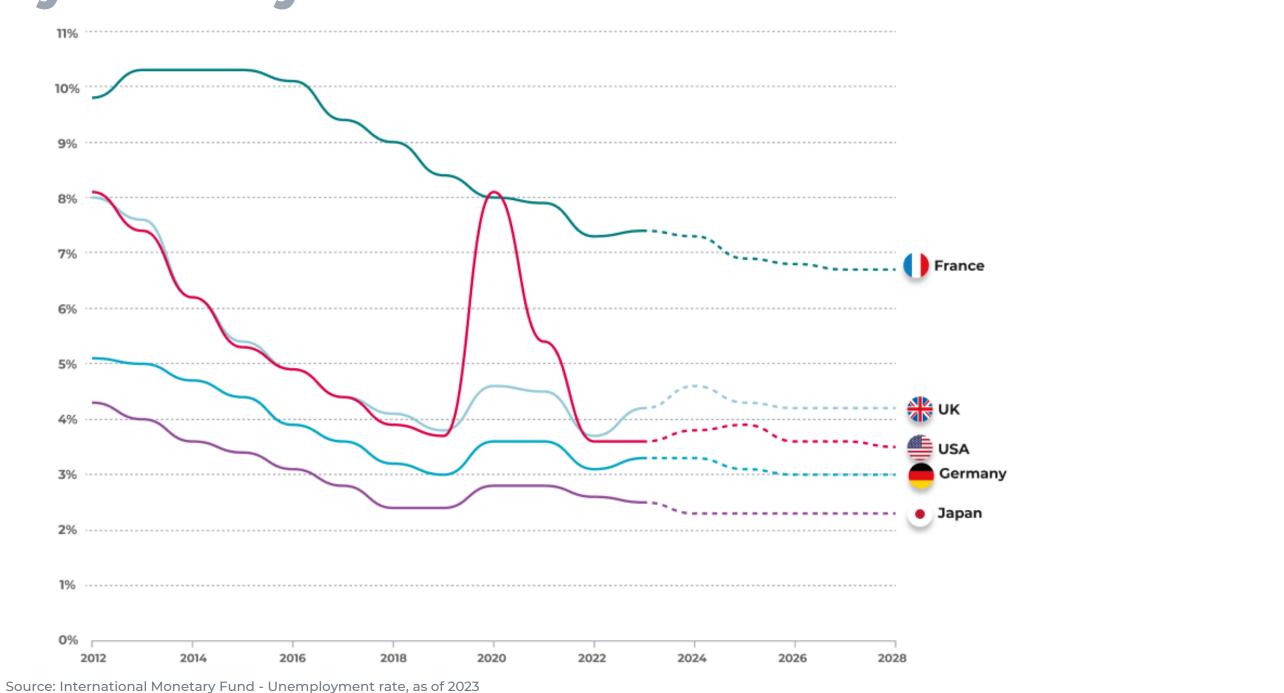
Source: Eurostat – as of February 2024 (published on August 14<sup>th</sup>, 2024)

#### APPENDIX



Unédic

## **Unemployment Rate Projections** by country

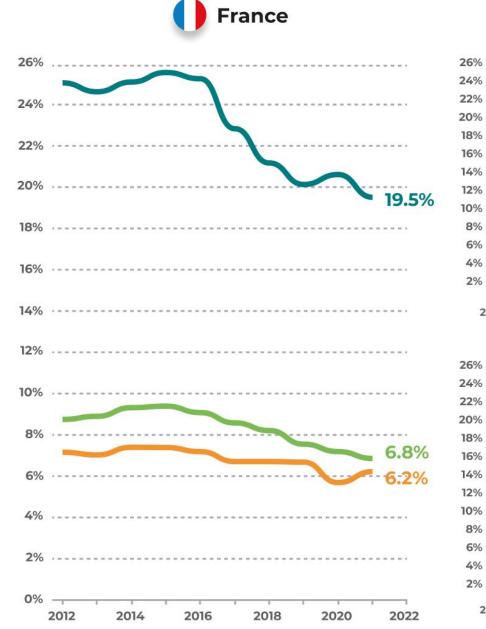


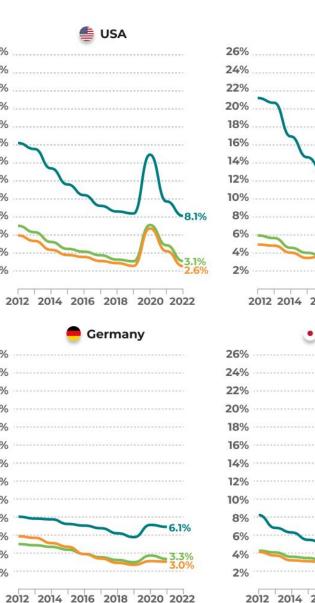
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## **Unemployment Rate by Age and by** Country





25-49 years old

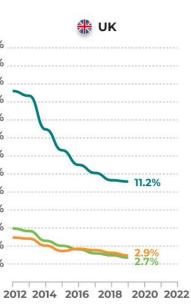
15-24 years old

Source: ILOSTAT - Unemployment rate by sex and age, as of 2022



#### **APPENDIX**

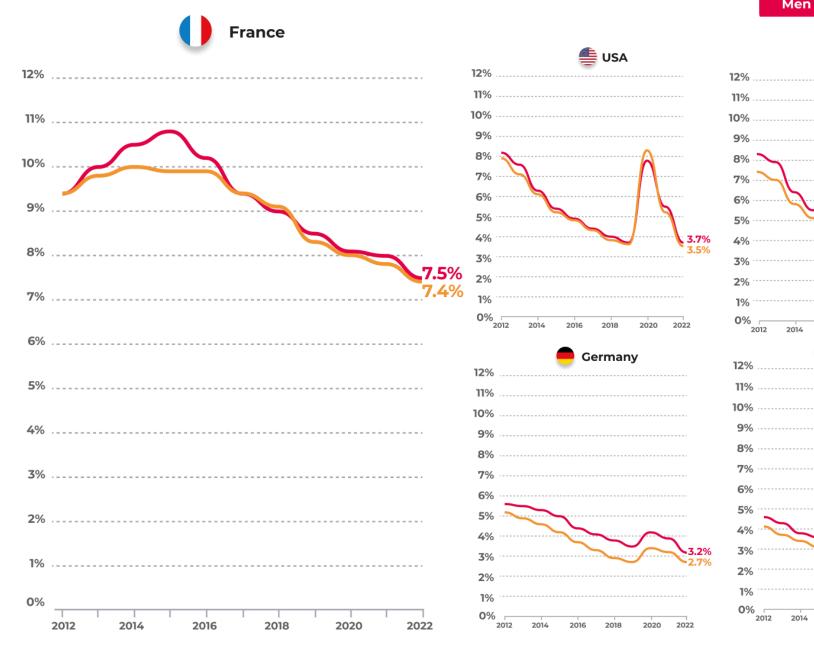
50-64 years old



#### 💌 Japan

%	107000						
%							
%							
%							
%							
%							
%							
%	1.57.575						0.000
%							
%	1						
%		-	-				
%	-	~			-		- 4.4
%							2.6
2	012	20	4 20	016 2	2018	2020 2	2022

## **Male & Female Unemployment Rate Comparison Across Countries**



Source: World Bank - Female and Male unemployment rate, as of 2022



#### **APPENDIX**

Women



## **Unédic Debt Secondary Levels**

#### → EMTN Programme:

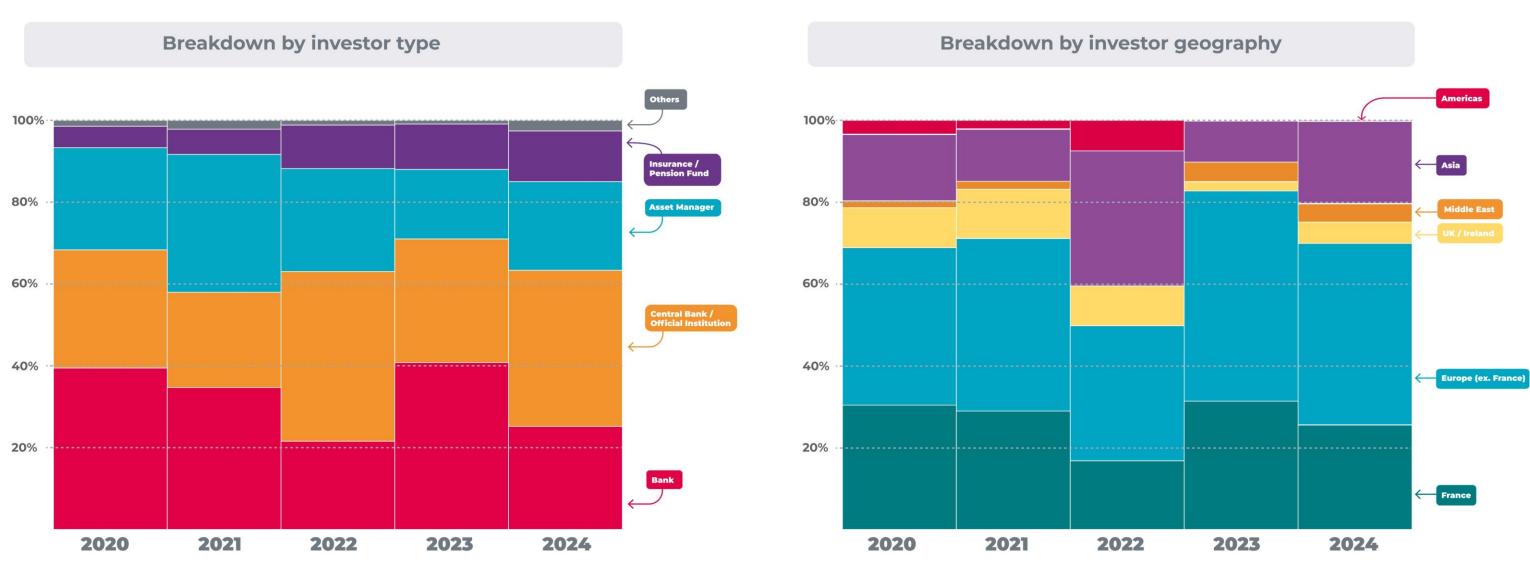
ISIN Code	Coupon (%)	Pricing date	Maturity date	Time to maturity	Outstanding nominal (EUR)	Mid Price	Mid Yield	Spread vs. MS (bp)	Spread vs. OAT (bp)
FR0013128584	0.625	2016-02-25	2026-03-03	0.78	2 250 000 000	98.93	2.03	12.00	14.12
FR0013246873	1.25	2017-03-21	2027-03-28	1.85	3 250 000 000	98.54	2.06	9.19	9.67
FR0013020450	1.25	2015-10-14	2027-10-21	2.42	2 000 000 000	97.82	2.18	13.88	8.87
FR0013369758	0.875	2018-09-26	2028-05-25	3.01	2 000 000 000	95.87	2.30	21.10	8.69
FR0014000667	0	2020-10-08	2028-11-25	3.52	3 000 000 000	92.05	2.38	24.22	6.71
FR0013410008	0.5	2019-03-13	2029-03-20	3.83	2 500 000 000	92.92	2.45	28.33	7.40
FR0013518487	0.25	2020-06-10	2029-11-25	4.52	4 000 000 000	90.24	2.56	33.01	7.09
FR0013489259	0	2020-02-27	2030-03-05	4.79	1 400 000 000	88.44	2.59	33.80	10.29
FR0014000L31	0	2020-11-12	2030-11-19	5.50	2 500 000 000	86.17	2.74	42.35	7.49
FR0014002P50	0.01	2021-03-24	2031-05-25	6.01	3 000 000 000	84.72	2.80	44.53	6.44
FR0014004QY2	0.01	2021-07-20	2031-11-25	6.52	2 000 000 000	83.16	2.88	48.16	5.16
FR0013252228	1.5	2017-04-11	2032-04-20	6.92	2 500 000 000	91.07	2.94	51.07	6.01
FR001400ADP1	1.75	2022-05-10	2032-11-25	7.52	1 000 000 000	91.58	3.01	54.12	2.06
FR001400HQB8	3.125	2023-04-26	2033-04-25	7.93	1 000 000 000	100.17	3.09	59.32	4.30
FR0013336492	1.25	2018-05-23	2033-05-25	8.01	2 000 000 000	87.20	3.07	56.78	2.49
FR001400YA95	3.375	2025-03-12	2033-11-25	8.52	2 000 000 000	101.41	3.17	63.97	4.40
FR0014001ZY9	0.1	2021-02-09	2034-05-25	9.01	3 000 000 000	75.92	3.21	65.33	1.81
FR001400PT61	3.125	2024-04-24	2034-11-25	9.52	1 000 000 000	98.78	3.26	67.49	0.88
FR001400ZAD0	3.25	2025-04-23	2035-05-25	10.01	2 000 000 000	98.69	3.39	77.90	7.47
FR0013524410	0.25	2020-07-09	2035-07-16	10.16	3 500 000 000	73.93	3.31	68.79	-1.82
FR00140045Z3	0.5	2021-06-16	2036-05-25	11.02	2 000 000 000	73.20	3.46	80.21	3.71

#### Social Bond

Source: Unédic, as of May 22<sup>nd</sup>, 2025

## **Unédic Investor Base: EMTN & NEU MTN Programmes**

Unédic's presence on the debt capital markets for over 10 years has led to a strong development and diversification of its international investor base.



Source: Unédic, primary issues orderbooks

## **Analysis and Research to Enhance Decision-Making and Schemes**

#### → Publications based on surveys and econometric research by Unédic

(e.g. on the situations of jobseekers experiencing recurring unemployment, working unemployment beneficiaries, impact of digital on jobseekers, specific programs)

- → National systems comparisons: benchmarks and examples

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Employment and decarbonization: Overview of existing works May 2024 DOWNLOAD	Recruitment and professional life: What place for "soft skills"? December 2023	How do the French perceive unemployment and the unemployed? December 2023



#### **APPENDIX**

#### → These studies seek to establish a shared appraisal, before decisions are made



How does unemployment insurance support business creation? December 2022

**DOWNLOAD** 

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The Base Prospectus is available at no cost at Unédic registered office, 4, rue de Traversière, 75012 Paris, France and on its website www.unedic.org. You are invited to report to the section "risks" of the Base Prospectus before taking a decision with respect to the implementation of the transactions described in this document or in the Base Prospectus. Should you so require, you should contact your financial, legal or tax advisor, or any other specialist, in order to confirm that any decision taken is consistent with your personal financial situation. European Regulation changes occurred in July 2019 on Prospectus Directives have removed the possibility for Unédic to issue its financial documentations in the base prospectus format. Since 17 May 2020, all Unédic legal documentation for financing programme has been held as Information Memorandun without the French Autorité des Marchés Financiers visa. Unédic will update Information Memorandun with every important and significant information related to the Issuer.

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